



2022-2023
**ANNUAL
REPORT**

Niigaanii

Moving Forward



TREATY ONE
DEVELOPMENT CORPORATION

Table of Contents

- 01 Message from Chairperson
- 02 Message from Chief Executive Officer
- 03 Message from Executive Director
- 04 Honouring Our Leadership
- 06 Treaty One Voices
- 07 Treaty One Governance
- 08 Treaty One Lands
- 09 Economic Development
- 10 Planning & Design
- 11 Community Connections
- 13 Audit
- 18 Organizational Heirarchy Charts
- 20 In Memoriam
- 21 Notes



Message from Chairperson



Aniin, Boozhoo,

I am honoured to extend greetings as we come together to reflect upon the accomplishments of the past year for the Treaty One Nations. I find myself both proud and humbled by the progress we have made, and for the path that lies ahead.

2022 was a tremendous year which saw the successful conclusion of several negotiations to implement key agreements that will strengthen the relationships between First Nation, municipal, provincial, and federal governments. Our collective efforts in this regard have fortified our position in protecting the rights and interests of the Treaty One Nations to ensure that our voice is heard at all levels.

On July 20, 2022, the Gaawijijigemangit Agreement, meaning Working Together in Partnership in Anishinaabemowin, was signed between the Treaty One Nations and the City of Winnipeg. The Gaawijijigemangit Agreement is the Municipal Development Services Agreement which outlines how the City will work with the Treaty One Nation to provide municipal services to the Naawi-Oodena site.

On September 7, 2022, Treaty One Nation leaders signed the Joint Reserve Land Governance and Management Agreement (GMA), which determines the governance and co-management structure for the Treaty One Nation Joint Reserve Lands.

In December 2022, after more than two decades of negotiations and court disputes, the former Kapyong Barracks lands in Winnipeg were officially converted to reserve and repatriated to the Joint Reserve land base of the seven Treaty One First Nations and are now known as Naawi-Oodena.

As a leader, I am fortunate to have been involved since the beginning when my home community had first initiated the Treaty Land Entitlement dispute with Canada, to the Treaty One communities winning that dispute in court, to the Comprehensive Settlement Agreement implementation, and finally to where we are today. Very few get to see their work come full circle, especially when it comes to reclamation of our Ancestral lands. For this I give thanks to all who helped to make the Treaty One vision a reality.

I wish to express my profound gratitude to each member of our Treaty One Nations, our devoted partners, and the broader community for your unwavering support and tireless efforts. Your contributions have been instrumental in the progress we have achieved over the past year.

As we move forward into the next chapter of our journey, I am confident that the spirit of collaboration and unity that defines us as the Treaty One Nations will continue to guide our path. I look forward to the opportunities and challenges that await us and to achieving even greater successes in the year to come.

Wishing you all health, happiness, and prosperity as we move forward together.

Miigwech,

**Chief Gordon BlueSky, Brokenhead Ojibway Nation
Chairperson, Treaty One Nation Inc.**

Message from Chief Executive Officer



Aniin, boozhoo, tansi,

I am truly delighted to extend greetings and present to you the second Treaty One Development Corporation (T1DC) Annual Report. It has brought me great joy to step into the role of Interim CEO at T1DC, and I would like to take a moment to share my vision and passion with you.

At T1DC, our mission is as clear as it is vital: to spearhead positive change for our communities through impactful economic development. What drives us is the unwavering belief that we can create a future where not only prosperity, but also inclusivity and sustainability flourish hand in hand.

A lot of the work at this stage has been in pre-construction planning and preparation. We have been finalizing the development plans for Block A of Naawi-Oodena, starting with the infrastructure required for business development. Block A will be the first phase of land development and we plan to break ground in fall of 2023.

Spanning 7.7 acres, development of this parcel represents a significant milestone towards economic growth and community development for

the Treaty No. 1 First Nations and the Winnipeg community. Planned developments for Block A will include 130,000 sq. ft of commercial space alongside a 95,000 sq. ft commercial centre. The entire build for this parcel is estimated to take 4-5 years, with completion projected by 2028.

In terms of partnerships and contractors for Block A, we have established working relationships with several key partners. We work closely and meet regularly with Canada Lands Company and the City of Winnipeg. It is important to have open communication and regular dialogue so that we can find ways to support one another's plans and construction schedules. In addition, we have established relationships with key partners including PCL, ODK Engineering, TetraTech, Stantec, Lafarge, and Tomahawk.

As we turn the page to the next chapter, I am optimistic about the future. We are guided by the wisdom of our past and fueled by the aspirations of our people. I look forward to the opportunities and challenges that await us, and I am confident that, together, we will continue to make a positive impact for our Nations.

In closing, I wish to express my heartfelt gratitude to all of our partners, stakeholders, team members, and leaders who have contributed to the success of T1DC over the past year. It is through our collective efforts that we'll forge a brighter, more prosperous tomorrow for everyone touched by T1DC's mission.

May the next year be filled with new accomplishments, prosperity, and fulfillment for all.

Warm regards,

A handwritten signature in black ink that reads "K BlueSky".

Message from Executive Director



Aniin, Boozhoo,

I am delighted to offer my warmest greetings as we review the accomplishments and progress made by T1DC during the 2022-2023 fiscal year. The past year has been a time of both transition and growth for our organization. It is with great pride that I share with you the milestones and achievements that have shaped this remarkable year.

On April 1, 2023, T1DC will transition and split into two entities, Treaty One Development Corporation and Treaty One Nation Inc. (T1N). Moving forward, T1DC operations will continue as usual while T1N will pursue its commitments to creation of a collective self-governance model for the Treaty One Nations.

In our efforts, we have made giant strides towards implementing a Joint Reserve Land management regime for Naawi-Oodena through the Land Code ratification process. Our team has been diligently working to ensure that everything is in place to facilitate a smooth and successful transition to support the Treaty One Joint Reserve Land Code for Naawi-Oodena.

We are also actively working on the establishment and operationalization of the Treaty One Lands Management System. This system will play a

pivotal role in our land governance to enable efficient and transparent management of our lands.

We are now in the process of setting up the Recognition of Indigenous Rights and Self-Determination (RIRSD) Table. These activities will involve discussions and negotiations with Canada as we work towards the formalization of Treaty One collective governance, including but not limited to:

- Memorandum of Understanding (MOU): This MOU will serve as the foundation for collaborative efforts in working towards a self-governing agreement.
- Engagement: We are committed to maintaining our high standard for engagement with the seven Treaty One First Nations and their members throughout all stages of our workplan. We will continue to meet in community, seek feedback, and ensure that everyone's voices are heard and respected.
- Self-Government Agreement and Treaty One Constitution: These foundational documents are critical to our self-determination journey, and we are working diligently to ensure that they reflect the aspirations and values of our Nations.

As the designated representative organization of the Treaty One Nations, we accept this noble responsibility of shaping a better tomorrow. Together, we will drive economic growth, social well-being, and environmental sustainability by nurturing the growth of Naawi-Oodena and ensuring prosperity for generations to come.

Sincerely,

Honouring Our Leadership

Our commitment to unity and collaboration remains as it always has. Transitions in leadership mark not only a change for communities, but also a continuity of our shared vision.

All of our leaders, past and present, have been instrumental in steering our Nations through their unique challenges and successes. Their commitment to the well-being of our communities and the preservation of our cultural heritage has not gone unnoticed.

Let's celebrate the legacy of our leadership as we anticipate the accomplishments that unfold under the guidance of our newest leaders. The Treaty One Nations look forward to a future of resilience, cultural preservation, and collaboration, where we continue to thrive as a collective force.

Together, we strive to honour the past, embrace the present, and reshape the future.

Welcoming New Leadership

As we reflect on the past year and usher in a new era, we pay tribute to our new leaders who bring with them a wealth of experience, dedication, and commitment to the principles that bind our Nations together. We are confident that their skills will build upon the foundations laid by their predecessors and promote positive change for their home communities.



In Long Plain First Nation, we congratulate Chief Kyra Wilson with Councillors Allen Dennis Myran, Keely Assiniboine, Garnet Meeches, and returning Councillor Marvin Daniels for their election victories.

From Roseau River Anishinabe First Nation, we congratulate the newly elected Chief Gary Roberts, with Councillors Evan Roberts, Jason Henry, Terrance Nelson, and Rachel Seenie.



From Sagkeeng First Nation, we congratulate Ogimaakaan EJ Fontaine with Councillors Tania Bunn, Dylan Courchene, John Courchene, Vern Guimond, Dwight Swampy, and Henry Swampy for their election victory.



In Peguis First Nation, we congratulate the newly elected Chief Dr. Stanley Bird, with Councillors Linda Sinclair, Donna Sutherland, Dennis Cameron, Terrance Sinclair, and returning Councillors Mary Tyler Bear & Kelvin Wilson.

We look forward to the coming years of working with our new leadership to foster continuous growth and prosperity, not only their Nations, but the Treaty One community as a whole.

Gitchi-miigwech.

Honouring Our Leadership

Acknowledging Outgoing Leadership

The Treaty One Nations also extends its heartfelt appreciation to our outgoing leaders for their years of dedicated service and visionary leadership.



First and foremost, we thank former Treaty One Chairperson and Long Plain First Nation Chief Dennis Meeches for nearly three decades of service to Long Plain First Nation and for his service to the Treaty One Development Corporation. During his tours of duty, Meeches was a paragon of progressive change in his community's pursuit of economic development, business management, good governance, and transparency. The impact of his work will be felt by our communities for many years to come, and we are honoured to have had Meeches as the first Chairperson of the Treaty One Development Corporation. We also thank former Councillors Stephan Prince, Liz Merrick, and James Assiniboine for their years working with Meeches on Long Plain's Chief and Council.



We thank former Peguis First Nation Chief Glenn Hudson for his 14 years of service and his commitments to the Treaty One Nation Governing Council and Board of Directors, along with former Councillors Martin Favel, Annette Spence-Meeches, Wade Sutherland, and the late Glennis Sutherland.



From Sagkeeng First Nation, we thank former Chief Derrick Henderson for his 14 years of unwavering service to his community and for his service to the Treaty One Nation Governing Council, as well as former Councillors, Erin Courchene and Linda Dorie.



From Roseau River Anishinaabe First Nation, we thank former Chief Craig Alexander and Councillors Alfred Hayden, June Thomas, and Mike Seenie for their years of service.

Under the guidance of our past leaders, the Treaty One Nations surpassed monumental milestones of progress in community development, cultural revitalization, and advancement of the Treaty One vision for Naawi-Oodena. Their tireless efforts have forged a path for the next generation, and we wish them all the best in their future endeavors.

Gitchi-miigwech.

Treaty One Voices

Knowledge Keepers Council



The Treaty One Knowledge Keepers Council was established to provide guidance, direction, and advice in governance of the Treaty One Nation. The Knowledge Keepers Council plays a key role in the development and progress of Naawi-Oodena. The Council meets monthly and on some occasions are requested to attend various functions or special events throughout the year in one of the seven Treaty One Communities or various locations.

The Knowledge Keepers' Council is made up of one representative from each of the seven communities:

- **Brokenhead Ojibway Nation:**
Carl Smith
- **Long Plain First Nation:**
Barb Cameron
- **Peguis First Nation:**
Jim Sinclair
- **Roseau River Anishinabe First Nation:**
Vacant
- **Sagkeeng First Nation:**
Ruth Norton
- **Sandy Bay Ojibway First Nation:**
Shirley Roulette
- **Swan Lake First Nation:**
Wayne Scott

In monthly meetings, the Knowledge Keepers Council gave input on a number of topics, from hosting the 2023 Treaties 1-11 Gathering, annual Treaty No. 1 Signing Commemorations, and annual Anishinabe Days celebrations, to reviewing Traditional and Ceremonial Protocols, the Joint Reserve Land Code ratification processes, and the Treaty No. 1 Plaque that is set to be featured at Lower Fort Garry National Historic Site.

From September 21-24, 2022, two Treaty One Knowledge Keepers attended the Treaties 1-11 Gathering hosted by Treaty No. 6 and No. 8 First Nations in Enoch Cree Nation. With the blessing of the Knowledge Keepers Council at the Gathering, Chief Gordon BlueSky of Brokenhead Ojibway Nation and former Chief Norman Bone of Keeseekoowenin Ojibway First Nation in Treaty No. 2 Territory agreed to co-host the 2023

Treaties 1-11 National Gathering at Naawi-Oodena. In accordance with Traditional protocols, the Treaty 1 and Treaty 2 delegates offered cloth and tobacco to invite all of the Treaty Nations from across Turtle Island to visit our homelands.

Promise Keepers Council



The Promise Keepers Council (PKC) is comprised of two youth representatives, one on-reserve and one off-reserve, from each of the Treaty One First Nations. The PKC meet monthly to discuss their involvement in governance and plan community engagements, workshops, and events for Treaty One youth. In July 2022, the Promise Keepers began planning the "Oshkii Maajitawin: New Beginnings" Youth Conference to take place in 2023.

Members of the PKC:

- **Brokenhead Ojibway Nation:**
Hevyn-Lee Martens + Vacant Position
- **Long Plain First Nation:**
Vacant Positions
- **Peguis First Nation:**
Tyrah Wilson + Vacant Position
- **Roseau River Anishinabe First Nation:**
Mackenzie Thomas + Vacant Position
- **Sagkeeng First Nation:**
Dillon Courchene + Vacant Position
- **Sandy Bay Ojibway First Nation:**
Raquel Strong
- **Swan Lake First Nation:**
Vacant Positions

The Treaty One Youth Council is currently seeking passionate individuals who are dedicated to creating positive change for our youth. Qualifications are as follows:

- Be between the ages of 18-30
- Be a member of one of the seven Treaty One First Nations
- Be committed to meet online and in-person regularly and be willing and able to travel

If you are interested, please send a letter of intent to: inquiries@treaty1.ca.

Treaty One Governance

Municipal Development & Services Agreement

Unanimously approved by the Treaty One Governing Council on May 27, 2022 and by the City of Winnipeg Council on June 23, 2022, the Gaawijijigemangit Agreement, which translates to Working Together in Partnership in Anishinaabemowin, was signed on July 20, 2022 between the Treaty One Nations and the City of Winnipeg.

This Municipal Development Services Agreement (MDSA) sees the City provide municipal services for the Naawi-Oodena site and is a result of thorough discussion, review, and analysis of best practices across Canada.

Governance and Management Agreement

On September 7, 2022, Treaty One leadership gathered at the Wyndham Garden Airport Hotel location on Long Plain First Nation's Madison Street Urban Reserve in Winnipeg to sign the Joint Reserve Land Governance and Management Agreement (GMA). The GMA determines the governance structure and co-management agreement for the use and management of Treaty One Nation Joint Reserve Lands and brings our Nations into an era of historical prominence within Canada by integrating strong cultural principles of governance, management, and operations for the seven Treaty One First Nations.

Additions to Reserve

In November 2022, final Addition to Reserve documents were submitted by Treaty One to Indigenous Services Canada, marking an important step in the reclamation of Naawi-Oodena.

On December 16, 2022, Treaty One proudly announced that Naawi-Oodena was officially repatriated for the benefit of the Treaty One Nations and set apart as urban reserve land under jurisdiction of the seven Treaty One First Nations as of December 9, 2022. This monumental achievement concluded nearly two decades of prolonged negotiations and court disputes to claim the former Kapyong Barracks land under the Treaty Land Entitlement process.



Treaty One Lands

Lands Technical Advisory Council

The Lands Technical Advisory Council (LTAC) is made up of Lands Managers and Lands portfolio holders for each of the seven Treaty One First Nations' councils. The role of LTAC is to collectively provide technical advice and recommendations for lands-related decisions in implementation of the Treaty One Joint Reserve Land Code.

LTAC is made up of Lands Managers and Portfolio Councilors from each of the seven Treaty One First Nations, and is mandated to provide advice and technical support in relation to joint reserve lands management.

From 2022-2023, LTAC met periodically to review the processes and final drafts of the Treaty One Joint Reserve Land Code and provide feedback. The Reserve Creation using the Additions to Reserve process was a key topic of discussion to ensure successful reserve creation of the Naawi-Oodena Lands.

2022-23 LTAC Members:

- **Brokenhead Ojibway Nation:**
Councillor Remi Olson and Councillor Hocaluk
- **Long Plain First Nation:**
Councillor Garnet Meeches and Harley Myran
- **Peguis First Nation:**
Councillor Wade Sutherland and Bill Spence
- **Sandy Bay Ojibway First Nation:**
Councillor Randal Roulette
- **Sagkeeng First Nation:**
Councillor Dylan Courchene and Doug Boyd
- **Swan Lake First Nation:**
Councillor Michael Esquash and Eric Cameron
- **Roseau River Anishinaabe First Nation:**
Edward Hayden

Treaty One Nation Lands Department

From 2022-23, the Treaty One Lands Department primary goal was in reserve creation of the Naawi-Oodena Lands in Winnipeg and ratification of the Treaty One Joint Reserve Land Code. The Land Code team held several engagements with Treaty One First Nation Members in development of the Treaty One Joint Reserve Land Code. The Treaty One Governing Council ultimately decided that management under the First Nations Land Management Act was the most efficient way to govern and collectively manage the Treaty One joint reserve lands in accordance with the Joint Reserve Land Code, Governance and Management Agreement, and the Frame-

work Agreement on First Nations Land Management Act (FAFNLMA). Four rounds of community engagements were completed throughout development of the Treaty One Joint Reserve Land Code to ensure community input was heard and incorporated.

Another key item of the Comprehensive Settlement Agreement, settled in 2019 between Canada and the Treaty One Nations, was successful negotiation with the City of Winnipeg to finalize the MDSA for Naawi-Oodena. Once this was completed, reserve creation was finally established in December 2022.

To effectively govern and manage the Treaty One Nations' jointly held lands, the seven First Nations have agreed to operate under one unanimous lands regime and elected to pursue sectoral self-governance for the Treaty One jointly held lands through way of community vote as defined in the FAFNLMA.

Of the seven Signatory First Nations, three Treaty One First Nations— Brokenhead Ojibway First Nation, Long Plain First Nation, and Swan Lake First Nation—operate under their own land management systems. Members of these three Nations agreed to include amendments within their community Land Codes to adopt the Treaty One Joint Reserve Land Code for Naawi-Oodena.

The other four communities—Peguis First Nation, Roseau River Anishinaabe First Nation, Sagkeeng First Nation, and Sandy Bay Ojibway First Nation—remain under the Indian Act and have opted to ratify the Treaty One Joint Reserve Land Code by way of community vote.

The Treaty One Lands Manager also coordinated several LTAC meetings throughout the 2022-2023 fiscal year.

By the end of March 31, 2023, the Treaty One lands team worked closely with the Treaty One First Nations to identify community ratification voting and community engagement dates to initiate ratification processes for the Treaty One Joint Reserve Land Code.

Economic Development

Oodena Gas Bar Project

In March 2022, Treaty One Development Corporation initiated a Request for Proposal (RFP) to select a fuel supplier for the strategically located Oodena Gas Bar on Block A of the Naawi-Oodena Lands. After careful consideration, Northern Lights Petroleum (NLP) was chosen for its reliability and sustainability in fuel provision. Stantec also worked with Treaty One to meticulously design the project's civil, structural, electrical, and mechanical aspects, while PCL Construction has partnered with Treaty one to oversee areas of project management for these developments.

Construction is expected to begin in the 2024 spring season, with the goal of opening Oodena Gas Bar to the public by the end of summer 2024.

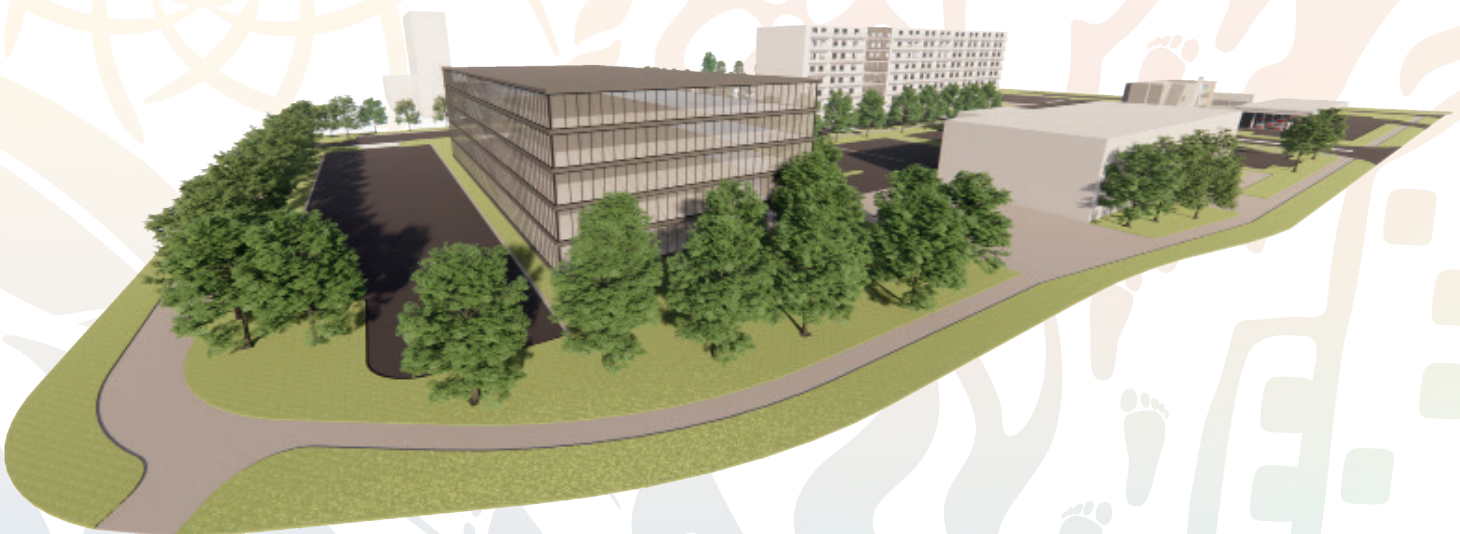
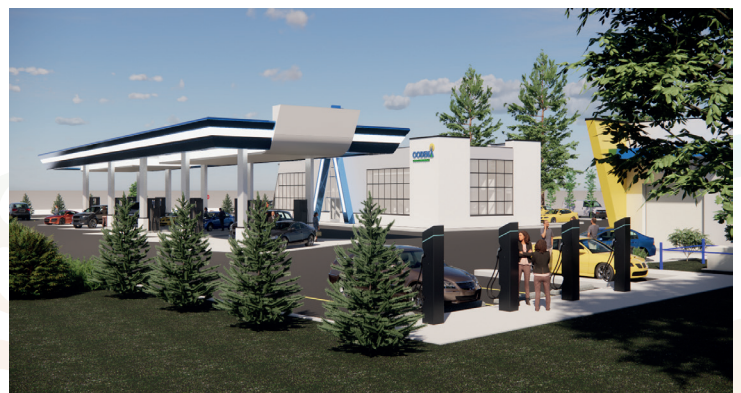
Block A Infrastructure Development at Naawi Oodena Site

In 2020, Tetra Tech proposed a comprehensive infrastructure plan for the Naawi-Oodena site, aiming to protect the Assiniboine River from contamination. Progress has been steady, with ODK Engineering designing the gas bar and Block A infrastructure and gaining the City of Winnipeg's approval. Collaborative efforts have been underway with Manitoba Hydro and the City of Winnipeg to ensure successful hydro servicing and access to the Gas Bar site.

With 35% of the infrastructure budget allocated to workforce labour, economic inclusion is a top priority. The project is committed to maximizing opportunities for First Nations businesses through appropriate procurement, employment, and management practices.

PCL Construction has estimated the infrastructure design will cost approximately \$6.3 million. Pending approval from the Canadian Infrastructure Bank, construction is set to begin in November 2023 with completion anticipated by July 2024.

These initiatives signify significant progress in the Treaty One mission to provide convenience, improved quality of life, economic inclusion, and environmental responsibility for the Naawi-Oodena community.



Planning & Design

Gas Bar Project

Working in partnership with Stantec, the Treaty One Planning & Design Department has been developing the Gas Bar interior design package for costing and construction. This involves weekly meeting with the Stantec design team discussing scheduling, site development, and building design. The Design Department involvement includes Treaty One Economic Development staff which helps to decide the look and feel of the gas bar project as well as implementing the vision & intent of what the kitchen and drive-thru will look like and operate. The Planning & Design department is now co-ordinating the Phase One infrastructure design with ODK Engineering, an ongoing effort which will ramp up after Geotech investigations are completed. The Geotech report was provided to ODK Engineering to complete infrastructure design for Block A in March 2023.

Future Partners

The Design Department has been working closely with the Economic Development team and looking into potential partnerships. The Design department has analyzed the feasibility of future projects at Naawi-Oodena, such as a grocery store, various amenities, and a central data centre that could provide a surplus energy source to heat local buildings as part of a district heating grid. Other projects under discussion include a feasibility study of placing tier one movie sound-stages on Naawi-Oodena. Several other potential projects are currently being studied with very specific siting requirements on Block B.

On-Going Planning Issues

The Planning and Design team has also been in regular contact with City of Winnipeg Senior Planner James Platt to discuss any upcoming issues that will need to be addressed when the Naawi-Oodena Joint Committee is created. Key topics include the widening of Kenaston Boulevard and future infrastructural development. Infrastructure phasing is complex and requires ongoing technical meetings to coordinate efforts with Canada Lands Company, the City of Winnipeg, ODK Engineering, and Tetra Tech Civil Engineering.

The Planning & Design Department has been involved in determining new urban reserve boundaries in relation to the Kenaston widening and in relation to site access and traffic flow. MORR transportation was involved in a study on the block A site to further understand site requirements as the project develops.

Currently the Planning & Design department is looking at locations for a permanent Powwow Arbor, which involves coordination with the civil engineer as site grading is a critical component.

Internal Design

The Planning and Design Department has contributed to community engagements by providing concept designs, presentation boards, and a 3D-printed models to place on display when visiting communities and local events.

In process are updated concept design graphics for all Block A developments and a marketing package for the Commercial office spaces on Block A. The Design team has also completed an updated digital model for the entire Naawi-Oodena site that will be used for marketing materials.

The Planning Department has created site plans and signage for all Treaty One events and has attended public presentations with stakeholders, such as Economic Development Winnipeg, Capital Commission, and Urban Lab in Ottawa.



Community Connections



The 2nd annual Treaty One Nation Challenge Golf Tournament was hosted at the Bel Acres Golf Course in 2022, uniting golf enthusiasts and community leaders for an inspiring day of competition and camaraderie. Participants not only showcased their golfing finesse, but fostered connections that transcend the realm of sport. This year's tournament helped to raise funds in support of the Treaty One Knowledge Keepers and Promise Keepers Councils. With heartfelt gratitude, we extend a special thank you to our valued sponsors, whose unwavering support made this event possible. It is with immense pride that we announce the tournament was sold out for a second consecutive year.



Treaty One hosted a day of ceremony for the 151st Commemoration of the signing of Treaty No. 1 on August 3, 2022. While commemorating our history, culture, and collaboration, the occasion also compelled us to confront the wrongs perpetuated by Canada since the Treaty's inception. Through conversations and speeches, attendees were encouraged to reflect on the impact of Treaty No. 1 as well as the subsequent injustices experienced by our communities. As we acknowledge our complex history, this annual event serves as a stepping stone towards a future defined by reconciliation, understanding, and mutual respect. This gathering reiterated our commitment to unity, healing, and to forging a path where the lessons of the past inform a more just and harmonious tomorrow.



On August 20, 2022, Treaty One successfully hosted the first annual Anishinabe Days celebration, an extraordinary display of Treaty One culture, tradition, and community. Held at Assiniboia Downs in Winnipeg, more than 800 people came together to honour and immerse themselves in the rich heritage of our Anishinabe peoples. In the spotlight shone two well-received events: the Treaty One Traditional Powwow and the fan-favourite Anishinabe Idol singing competition. The Powwow rhythmic symphony of drums and display of pride, dance, and regalia, mesmerized our attendees. The breathtaking dancers and the beat of the drum reaffirmed our profound ties to both history and the prospects of the future. Equally entrancing, the Anishinabe Idol singing competition seamlessly wove modern elements with our rich history of music and performance.

Further uniting the community was the Game-a-Thon, which fostered camaraderie through friendly competition. Meanwhile, the Moccasin Games, deeply steeped in tradition, honoured ancestral skills and wisdom while reigniting the spirit of friendly rivalry. To end the day, the sky was lit with a breathtaking fireworks display. The vibrant Indigenous Market was adorned with creations of local Indigenous artisans and allowed participants to take home a piece of the event.

The 1st annual Anishinabe Days transcended mere festivity; it stood as a resounding testament to the resilience of tradition, the strength of unity, and the indomitable spirit that resides within the Anishinabe people.

At its core, community engagement is the backbone of Treaty One. These engagements both large and small help kindle a sense of positive transformation throughout the year. Uniting diverse voices and perspectives, Treaty One remains steadfast in its dedication to inclusivity and progress, with a special focus on the indispensable role of engaging with the membership of Treaty One. Among the highlights of this past year are the massive success of the "Monday Morning Messengers" series, encompassing over 25 informative episodes that

Community Connections

aid in Treaty One's commitment to keeping the community informed. As we navigate through the development of Naawi-Oodena, Treaty One will remain committed to transparency through hosting many more community engagements. Treaty One hosted two Open Houses this year that played a vital role in enhancing our transparency. The first, an exclusive event for the members of Treaty One, was an informative event where membership had the opportunity to tour the Treaty One office and learn more about the future developments of Naawi-Oodena. Similarly, the Winter Solstice Open House welcomed the public, combining informative exchanges with the culture of Treaty One. Attendees enjoyed a meal while learning about the Naawi-Oodena development. These gatherings effectively represented Treaty One's goals of fostering collaboration among members and informing the public about the historic Naawi-Oodena development.



Events	Date	Attendance	Online Views
Treaty One Members Open House	14-Jun-22	29	
2nd annual Treaty One Nations Challenge Golf Tournament	24-Jun-22	144 golfers	
Gaawijjigemangit Agreement MDSA signing	20-Jul-22	78	
151st Commemoration of Signing of Treaty No. 1	03-Aug-22	67	
1st annual Anishinabe Days Celebration	20-Aug-22	800	
Governance and Management Agreement signing	07-Sep-22	65	
Brokenhead ojibway Nation Community Information Session	08-Sep-22	45	
Long Plain First Nation Community Information session	12-Sep-22	8	
Town Hall meeting at Canadian Mennonite University	24-Sep-22	54	
Treaty One Leadership Summit	26-Sep-22	62	
Treaty One Annual General Meeting	27-Sep-22	86	443
Treaty One Flag-Raising Ceremony University of Winnipeg	17-Oct-22	85	863
Winnipeg Mayoral Candidates Forum hosted by Treaty One	18-Oct-22	55	2431
Roseau River Community Information Engagement	13-Dec-22	21	
Treaty One Reserve Creation Press Conference	19-Dec-22	82	2942
Treaty One Winter Solstice Open House	21-Dec-22	181	
Beginner Anishinaabemowin classes	Jan 23-27, 2023		117
Intermediate Anishinaabemowin classes	Jan 30 - Feb 3, 2023		40
Advanced Anishinaabemowin classes	Feb 14 - Mar 2, 2023 Tues & Thurs		18
Sandy Bay First Nation Community Information Session	09-Mar-23	27	
Monday Morning Messengers	All year		10,000+ views

Audit



Independent Auditor's Report

To the Shareholders of Treaty One Development Corporation:

Opinion

We have audited the non-consolidated financial statements of Treaty One Development Corporation (the "Company"), which comprise the non-consolidated balance sheet as at March 31, 2023, and the non-consolidated statements of earnings and retained earnings and cash flows for the year then ended, and notes to the non-consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying non-consolidated financial statements present fairly, in all material respects, the non-consolidated financial position of the Company as at March 31, 2023, and the results of its non-consolidated operations and its non-consolidated cash flows for the year then ended in accordance with Canadian accounting standards for private enterprises.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Non-Consolidated Financial Statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the non-consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter

Our audit was conducted for the purpose of forming an opinion on the non-consolidated financial statements as a whole. The supplementary information presented in the attached schedules 1 through 10 are presented for the purpose of additional analysis and is not a required part of the basis non-consolidated financial statements. Such supplementary information has been subjected only to auditing procedures applied in the audit of the basis non-consolidated financial statements, taken as a whole.

Responsibilities of Management and Those Charged with Governance for the Non-Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the non-consolidated financial statements in accordance with Canadian accounting standards for private enterprises, and for such internal control as management determines is necessary to enable the preparation of non-consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the non-consolidated financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Non-Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the non-consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these non-consolidated financial statements.

MNP LLP

True North Square

242 Hargrave Street, Suite 1200, Winnipeg MB, R3C 0T8

1.877.500.0795 T: 204.775.4531 F: 204.783.8329





As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the non-consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the non-consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the non-consolidated financial statements, including the disclosures, and whether the non-consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Winnipeg, Manitoba

September 20, 2023

The logo for MNP LLP, featuring the letters 'MNP' in a large, stylized, handwritten font, followed by 'LLP' in a smaller, sans-serif font.

Chartered Professional Accountants

MNP LLP

True North Square

242 Hargrave Street, Suite 1200, Winnipeg MB, R3C 0T8

1.877.500.0795 T: 204.775.4531 F: 204.783.8329



MNP.ca

Treaty One Development Corporation

Non-Consolidated Balance Sheet

As at March 31, 2023

	2023	2022
Assets		
Current		
Cash (Note 3)	820,669	1,213,636
Trade and other receivables (Note 4)	101,250	384,061
Prepaid expenses and deposits	24,727	19,268
	946,646	1,616,965
Property and equipment (Note 5)	74,659	-
Investments (Note 6)	1	1
	1,021,306	1,616,966
Liabilities		
Current		
Trade and other payables (Note 7)	163,267	387,130
Deferred revenue (Note 9)	463,292	955,338
Payable to shareholders (Note 8)	274,048	248,931
	900,607	1,591,399
Contingency (Note 15)		
Share capital (Note 11)		
Common shares (Note 11)	7	7
Retained earnings	120,692	25,560
	120,699	25,567
	1,021,306	1,616,966

Approved on behalf of the Board

Director

Director

Director

Director

Director

Director

Director

The accompanying notes are an integral part of these non-consolidated financial statements

Treaty One Development Corporation Non-Consolidated Statement of Earnings and Retained Earnings

For the year ended March 31, 2023

	2023	2022
Revenue		
Indigenous Services Canada (ISC)	12,597,639	2,520,000
Crown Indigenous Relations and Northern Affairs Canada	-	548,500
Canada Mortgage and Housing Corporation (CMHC)	169,723	210,000
Department of Canadian Heritage	-	200,000
Ratification funding	166,110	209,720
Other revenue	135,590	153,067
Cost sharing revenue	40,000	84,093
Interest	-	597
Deferred revenue from prior year <i>(Note 9)</i>	955,338	751,788
Deferred revenue to subsequent year <i>(Note 9)</i>	(463,292)	(955,338)
	13,601,108	3,722,427
Expenses		
Administration	459,102	647,457
Communication	-	174,054
Consultant and professional fees	807,531	725,575
First Nation consultations	83,368	55,410
Materials and supplies	28,415	84,779
Salaries, wages and benefits	1,906,109	1,814,772
Travel	314,396	194,820
	3,598,921	3,696,867
Earnings before other income (expense)	10,002,187	25,560
Other income (expense)		
Amortization of property and equipment	(12,647)	-
Government assistance for land purchase	(9,894,408)	-
	(9,907,055)	-
Net earnings	95,132	25,560
Retained earnings, beginning of year	25,560	-
Retained earnings, end of year	120,692	25,560

The accompanying notes are an integral part of these non-consolidated financial statements

Treaty One Development Corporation
Non-Consolidated Statement of Cash Flows

For the year ended March 31, 2023

	2023	2022
Cash provided by (used for) the following activities		
Operating activities		
Net earnings	95,132	25,560
Amortization of property and equipment	12,647	-
	107,779	25,560
Change in working capital accounts		
Trade and other receivables	282,811	(362,326)
Prepaid expenses and deposits	(5,459)	21,854
Trade and other payables	(223,863)	11,184
Deferred revenue	(492,046)	203,550
	(330,778)	(100,178)
Financing activities		
Advances from shareholders	25,117	248,938
Investing activities		
Purchases of property and equipment	(9,981,714)	-
Government contribution for land purchase	9,894,408	-
Purchase of investments	-	(1)
	(87,306)	(1)
Increase (decrease) in cash resources	(392,967)	148,759
Cash resources, beginning of year	1,213,636	1,064,877
Cash resources, end of year	820,669	1,213,636

The accompanying notes are an integral part of these non-consolidated financial statements

Treaty One Nation Inc.



Treaty One Development Corp.

TREATY ONE BOARD OF DIRECTORS



Kathleen BlueSky

I/CEO
Pine Creek First Nation
and Nisichawayasihk



Laura Sinclair

Executive Assistant
Brokenhead Ojibway First
Nation

DEVELOPMENT



Tyndall Fontaine

Development Coordinator
Sagkeeng First Nation



Merhawit Zegeye

I/Finance Controller
Eritrea



Dave Thomas

Planning & Design Manager
Peguis First Nation



Cody Mercer

Supply Chain Manager
Peguis First Nation



Shannon Bunn

Funding Officer
Brokenhead Ojibway First Nation



Faith Campos

Planning & Design Technician
Sakimay First Nation



Ashley Peebles

Planning & Design Technician
Dauphin River First Nation

TREATY ONE
DEVELOPMENT CORPORATION

In Memoriam

Charlie Nelson (November 27, 1951 - November 13, 2022)



Treaty One was deeply saddened to hear of the passing of our Knowledge Keeper Charlie Nelson from Roseau River Anishinabe First Nation, a man whose smile could light up an entire audience.

Charlie—also known in Anishinaabemowin as Mizhakwanigiizhik—was a highly respected member of the Treaty One Knowledge Keepers Council and was integral to success of the organization and the work towards development of Naawi-Oodena. Also having been a Midewiwin and Minweyweywigaaan Lodge Keeper during his lifetime, Charlie was a living encyclopedia of traditional knowledge passed down by our ancestors.

Charlie shared his knowledge freely and he taught us about our responsibilities as Treaty people. He started every meeting with a lesson on the Treaties. He shared his knowledge with the Treaty One Promise Keepers and talked about the importance of young people knowing, understanding, and implementing the Treaties. Each and every one of us who had an opportunity to learn from him have been touched by his gifts and knowledge.

Charlie conducted many ceremonies for Treaty One. Those ceremonies guided and uplifted the “heart” work of Treaty One. He was looking forward to naming some of the streets, buildings and parks at Naawi-Oodena.

Treaty One sends our heartfelt prayers to all the people Charlie inspired, supported, and loved. We send our blessings to all who are mourning the loss of this beloved Knowledge Keeper. He will be greatly missed.

Roger Roulette (April 3, 1958 - November 3, 2022)



Treaty One Nation sends condolences to the family and friends of Knowledge Keeper Roger Roulette, who passed away November 3, 2022.

Knowledge Keepers, language speakers, translators, and interpreters from all around Turtle Island were deeply saddened to hear of his passing.

“I’ve worked with Roger towards reclaiming and revitalizing the Anishinaabemowin language. He was very knowledgeable with the language writing system and syllabics, a great teacher, and was always cheerful and happy to see his family, friends, & fellow language speakers,” said Treaty One Language and Cultural Advisor Frank Beaulieu.

Roger was an expert speaker of the Ojibway, Cree, and Oji-Cree languages and a teacher at the University of Manitoba. Roger was also known for his contributions to create the Bimaadiziwin: Anishinaabe Life Model, which highlights four primary Anishinaabe values: bimenindizowin-independence; debwetamowin-faith & belief; gizhewaadiziwin-grace & kindness; and bapiiwin-survival & overcoming.

May his spirit rest in peace as he makes his final journey home to Creator.



TREATY ONE

Contact Us:

Treaty1.ca

103-1075 Portage Ave

Winnipeg, MB R3G 0R8

Office Number: 204-783-3110

Toll-Free Number: 1-844-374-8844

Email: inquiries@treaty1.ca



@Treaty One



@treatyone



@treatyonenation



@Treaty One